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# **PHABULO**µS

Pilot-line providing highly advanced & robust manufacturing technology for optical free-form  $\mu$ -structures

Starting date of the project: 01/01/2020 Duration: 48 months

# = Deliverable D7.6 = Events strategy, planning and calendar

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|---------------------|---|---|--|
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# **Executive Summary**

In with the framework of Work Package 7 (Dissemination and communication) under Grant Agreement 871710, we present herein Deliverable D7.6 *Events strategy, planning and calendar* aiming to support PHABULOuS to establish an efficient, accurate and sustainable pilot line for the manufacturing of freeform micro-optical components for the optoelectronic and photonic industry. The Events strategy covers the scope, objectives and KPIs of events according to the key target stakeholders and the messages to be disseminated. The event calendar details the events and outcomes for 2020 and a list of provisional events for 2021, 2022, and 2023.

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#### 1. Content of Deliverable

Deliverable 7.6 sets out an events strategy, planning and calendar to support PHABULOuS in its aim to establish an efficient, accurate and sustainable pilot line for the manufacturing of freeform micro-optical components for the optoelectronic and photonic industry.

**Section 2** details the strategy for events, which includes the scope and aims of events according to the pilot line's key objectives for each phase of the project, the key target groups, and key messages. This section also covers the role of social media in the promotion of PHABULOuS events as well as the KPIs for measuring the effectiveness/success of each event.

**Section 3** contains a calendar of PHABULOuS events as follows:

Table 3: lists the face-to-face PHABULOuS events with event outcomes organized from January-March 2020 and the face-to-face events postponed due to the Covid-19 pandemic.

Table 4: details the online PHABULOuS events and outcomes held between April-September 2020 and provisional events for October-December 2020.

Table 5: a provisional calendar of PHABULOuS events for 2021, 2022 and 2023.

# 2. Events Strategy

#### 2.1. Scope of events

In the Description of Work (DoW) contained in the Grant Agreement (GA), and as specified in Deliverable 7.2 (Project dissemination and communication strategy), it was planned to use the following face-to-face C-level events to promote all aspects of the pilot line:

- Technical conferences and symposia
- Leading photonics exhibition events such as OFC, Photonics West and ECOC
- Leading application-oriented events such as MEDICA and NIL Industrial Day
- Various EPIC technical meetings and networking events
- Pilot line workshops giving visibility to the commercial partners of the pilot line.

The criteria for the selection of events remains unchanged and is based on the projected trends of market reports for various application fields. Examples include:

- LIDAR (from 2019 Special report on LiDAR for Automotive and Industrial Applications Technology, Industry and Market Trends for EPIC. By EPIC & YOLE Development SA)
- Displays and imagers (from 2020 Global 3D Sensors Market 2020-2024)
- Automotive lighting and ADAS (by 2020 Global automotive advanced driver assistance system (ADAS) market, and Global automotive led lighting market 2019-2023, by TECHNAVIO)
- AR/VR vision systems (from 2019 Global Smart Glass Market 2019-2023, by TECHNAVIO)
- Solid-state and structured lighting (from 2019 Status of the Solid-State Lighting Source Industry 2019, by YOLE)
- Consumer electronics and wearables (from Special report on Medical Wearables Technology, Industry and Market Trends for EPIC, By EPIC & YOLE Development SA)

 High-end cameras (from 2019 Special report on Status of the Camera Module Industry: Focus on Wafer Level Optics Technology, Industry and Market Trends for EPIC. By EPIC & YOLE Development SA)

#### 2.2. Key objectives of events

The key objectives of PHABULOuS events are:

- 1. To create broad awareness and understanding of the aims of the PHABULOuS project and the services provided by its pilot line.
- 2. To validate the pilot line services through the implementation of at least 20 external pilot cases.
- 3. To create a free-form micro-optics eco-system and marketplace, comprising stakeholders at the decision-maker level from key end-user companies and associations in order to stimulate demand for micro-optics and motivate SMEs to participate in the pilot line.

The precise aims of PHABULOuS events will vary according to the target stakeholders and the following four phases of the project:

**Phase 1** (Years 1-3): acceleration and technology validation. In this phase, the production capabilities of freeform microlens arrays (FMLAs) will be matured, qualified and upscaled from MRL 5-6 to MRL 8-9 in respect of 6 industrially relevant use cases: general lighting, automotive lighting, transport lighting, AR/VR, micro-displays, and wearables. In order to ease the application of the use cases, integration capabilities will be provided by the pilot line, which will require establishing processes and schemes to enable the manufactured free-form micro-optics components to be integrated into the targeted devices/products.

#### **Key objectives of PHABULOuS events in phases 1:**

- To focus on branding, i.e. to broaden awareness of the aims, objectives and technology of the PHABULOuS pilot line to all target groups.
- To promote the aims and results of the project to potential pilot line customers in order to maximise the number of SMEs applying to participate as pilot cases.
- To support the generation of a free-form micro-optics eco-system and marketplace, comprising a group of stakeholders at the decision-maker level from key end-user companies and associations to stimulate demand for micro-optics and motivate SMEs to participate in the pilot line. The eco-system will comprise decision-makers from key companies, international photonics associations and end-user associations, e.g., the European Microscopy Society and VR/AR association, that are interested in engaging with the European micro-optics ecosystem.

**Phase 2** (years 3 and 4): Once the technology is validated, all pilot line processes and services will be validated through at least 20 industrially relevant pilot cases, chosen within a large palette of application fields through a competitive call organized during the project.

#### Key objectives of PHABULOuS events in phase 2

- Continue to promote the PHABULOuS pilot line to all target groups
- Continue to support the generation of the micro-optics eco-system and marketplace
- Focus on maximising the number of SMEs applying to participate in the validation process in phase 2
- Greater focus on the commercial aims of the pilot line to maximise the number of pilot line users and investor involvement to ensure the sustainability of pilot line

**Phase 3** (year 4 and beyond): during this phase, PHABULOuS will actively search for the first pilot line customers to commercialize and sustain the PHABULOuS pilot line.

#### Key objectives of PHABULOuS events in phase 3

- Continue to promote the PHABULOuS pilot line to all target groups
- Focus on commercializing and sustaining the pilot line by actively searching for the future customers.
- Greater focus on the commercial aims of the project to maximise the number of pilot line users and investor involvement to ensure sustainability of the PHABULOuS pilot line.

#### 2.3. Key target groups

**PHABULOuS** events will target the following 8 groups:

#### Group 1: Technology providers along the value chain

Companies that can offer PHABULOuS services along the value chain to technically support the pilot line to serve its customers. They are stakeholders from the marketplace.

# **Group 2: Costumers of PHABULOuS pilot line**

Comprises companies and end-users who will use/integrate the components, i.e., manufacturers of automotive & solid-state lighting, Daylight & PV, AR/VR devises, micro displays and imagers, Security & branding, consumer electronics and wearables. This is another key stakeholder as high demand pull from this sector will increase user participation in the pilot line. It also comprises SMEs that want access to the pilot line for prototyping, pilot, and volume production of micro-optics-based products. This is a key stakeholder group as their degree of participation will determine the success of the project and sustainability of the pilot line.

#### Group 3: Research and scientific community

Engagement with this group is important for encouraging new collaborative research proposals and to stimulate young scientists and engineering students to research in micro-optics technology.

#### **Group 4: Policy Makers & Funding Agencies**

Includes the EU Commission, Photonics21 PPP and national agencies. Engagement with this group is important as increased awareness of the importance of photonics/PHABULOuS for jobs, training and economic growth will help to maintain and secure future funding for photonics.

#### Group 5: General public and the media

Important to engage with this group to provide transparency on how EU citizen's taxes are being spent.

Increased awareness among the public on the importance of free-form micro-optics manufacturing for the growth and stability of the European economy will put pressure on politicians to continue to support future initiatives in micro-optics and more broadly in photonics. Also, broadening awareness of this technology and photonics in general will attract young people to study science/photonics and ensure a future, gender-balanced supply of expertise for the photonics industry.

#### **Group 6: Standards & Regulatory Bodies**

This is an important target group as the adoption of standards for materials and free-form micro-optics manufacturing processes and protocols will be crucial for the success of the pilot line.

#### **Group 7: Other EU pilot lines**

Comprises e.g., PhotonHub, PIXAPP, MIRPHAB, PIX4Life and InPulse. It is important for PHABULOuS to identify and exploit synergies with these and future EU pilot lines to share contacts, grow the network and find new opportunities for collaboration.

#### **Group 8: Investors**

As mentioned in the Deliverable D7.7 on "Investor user eco-system development strategy", this group is crucial to enhance investor confidence in PHABULOuS technologies for pilot line customers to secure investment to develop their projects.

#### 2.4. PHABULOuS's key messages

PHABULOuS has the following key messages:

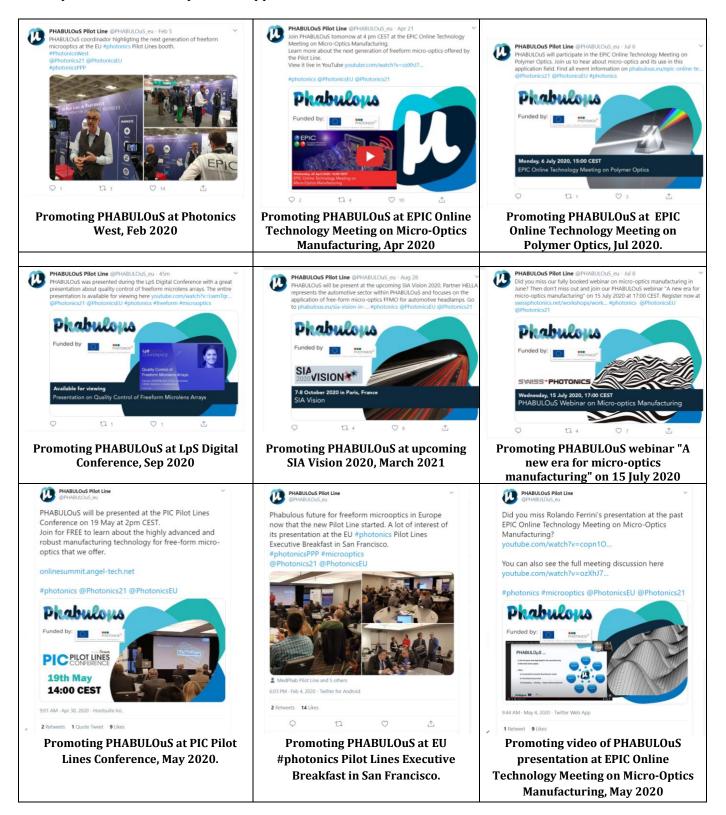
- 1. In the next five years, global demand for micro-optics, particularly for free-form micro-optical components is predicted to grow exponentially because of the cost and functional advantages of this technology for a wide range of applications and markets including lighting, consumer electronics, automotive, AR/VR and aeronautics.
- 2. Europe has a golden opportunity to occupy a big share of the micro-optics market because, unlike the rest of the world, the European photonics industry has the state-of-the-art machinery, expertise and experience required to ramp up the manufacturing of micro-optics.
- 3. The EU funded PHABULOuS project seeks to increase micro-optics manufacturing in Europe by creating a sustainable pilot line with the aim of reducing the barriers that have hitherto prevented SMEs from fully exploiting the commercial opportunities of photonics technology.
- 4. The PHABULOuS pilot line aims to enable European SMEs to fully exploit the commercial opportunities provided by micro-optics in four stages:
  - Phase 1 (year 1- 3) aims to mature, qualify and upscale FMLA production capabilities in order to acceleration and technology validation
  - Phase 2 (year 3 and 4) will focus on validating the technology. All pilot line processes and services will be validated through at least 20 industrially relevant pilot cases.
  - Phase 3 (year 4 and beyond) will focus on commercializing and sustaining the pilot line by actively searching for the first customers
- 5. By the end of the project, the PHABULOuS pilot line will have the capacity to serve at least 20 pilot cases and will demonstrate its sustainability and ability to keep serving European companies with low/full rate production of free-form micro-optics and additional pilot line services after the end of the project.
  - The PHABULOuS project will provide immediate benefits to pilot line customers
  - The maturation of free-form micro-optics manufacturing processes and functionalities will increase their manufacturing readiness

- 6. The pilot line will significantly reduce R&D and production costs and time to market. This will make pilot line users more competitive as they will be able to release products earlier than the rest of the pack, benefit from increased revenues, corner higher market shares and open new markets for their products.
- 7. PHABULOuS will create a free-form optics eco-system and market place, comprising decision makers from key end-user companies and associations with the aim of stimulating demand for micro-optics and motivating SMEs to participate in the pilot line.
- 8. The development of a strong, robust, and sustainable pilot line for micro-optics manufacturing in Europe will strengthen Europe's photonics ecosystem allowing Europe to keep talent in Europe and benefit from increased revenue, increased job-growth and training opportunities.

#### 2.5. Social media

The use of social media (Twitter and LinkedIn) is used with our events strategy to increase visibility of PHABULOuS and reach out to the various stakeholders. This involves pre-meeting posts to promote the events and real time and post meeting posts to generate interest and to create content for the pilot line website. When communicating on Twitter or other social media about PHABULOuS activities, **#Photonics** are included together with **@Photonics21** and **@PhotonicsEU** 

#### Examples of Social media posts to support PHABULOuS events in 2020



#### 2.6. Promotional material used at PHABULOuS events

**Visual identity:** Promotional material used at all events, i.e., banners, roll ups and flyers will contain the PHABULOuS logo and other aspects of the project's visual identity to aid in branding and increasing visibility and awareness of the PHABULOuS project, particularly to the non-specialized community and stakeholders.

**Acknowledgements:** All material will acknowledge that the project is an initiative of the Photonics Public Private Partnership and the EU emblem and Photonics21 logo will be displayed prominently together with the text "Photonics Public Private Partnership". Similarly, all LinkedIn and Twitter posts promoting PHABULOuS events will include the links #Photonics, #PhotonicsEU, @Photonics21 and @PhotonicsEU.

**Gender equality:** All promotional material used at PHABULOuS events will use gender neutral texts and display a balance of female/male imagery.

# 2.7. KPIs for measuring the effectiveness/success of PHABULOuS events

The following table details the KPIs contained in the GA that will be used to measure the effectiveness/success of PHABULOuS events. The yearly and total project target numbers are estimates based on the experience matured in previous EU funded pilot line projects.

\* Regarding the Nº of investor workshops, and due to the Covid-19 pandemic, the investors workshops were cancelled for the year 2020. However, we adjusted the KPIs to match the total targeted number of events (in this case 8) by the end of the project in 2023.

| Table 1: Summary of KPIs used to measure the effectiveness/success of PHABULOuS dissemination events |                          |                          |                          |                          |                            |
|--|--------------------------|--------------------------|--------------------------|--------------------------|----------------------------|
|  | Target<br>Year 1<br>2020 | Target<br>Year 2<br>2021 | Target<br>Year 3<br>2022 | Target<br>Year 4<br>2023 | Target<br>project<br>total |
| Social Media KPIs  |                          |                          |                          |                          |                            |
| Nº of tweets   | 20                       | 30                       | 40                       | 50                       | 140                        |
| Nº of twitter followers  | 30                       | 60                       | 90                       | 120                      | 120                        |
| № of twitter likes   | 200                      | 300                      | 400                      | 500                      | 1400                       |
| № of LinkedIn posts  | 20                       | 30                       | 40                       | 50                       | 140                        |
| № of LinkedIn followers  | 40                       | 80                       | 120                      | 160                      | 160                        |
| Event KPIs   |                          |                          | 1                        |                          |                            |
| Nº of technical presentations given  | 2                        | 4                        | 4                        | 4                        | 14                         |
| Nº of EPIC meetings attended   | 6                        | 6                        | 6                        | 6                        | 24                         |
| Nº of leading photonics expos and events such as OFC & Photonics West attended                       | 5                        | 5                        | 5                        | 5                        | 20                         |
| № of leading application-oriented expos and events attended  | 5                        | 5                        | 5                        | 5                        | 20                         |
| Nº of workshops  | 2                        | 2                        | 2                        | 2                        | 8                          |
| Nº of Webinars   | 1                        | 1                        | 1                        | 1                        | 4                          |
| Nº of investor workshops *   | 0*                       | 2                        | 3*                       | 3*                       | 8                          |
| User Leads KPIs  |                          |                          |                          |                          | 1                          |
| Nº of potential pilot line customer leads obtained from events                                       | 30                       | 30                       | 40                       | 60                       | 160                        |
| № of potential end user & supply chain   | 30                       | 30                       | 40                       | 60                       | 160                        |

| leads obtained from events            |    |    |    |    |     |
|---------------------------------------|----|----|----|----|-----|
| Nº of user enquiries through helpdesk | 10 | 20 | 40 | 40 | 110 |

# 2.8. Summary of type, aims and KPIs of PHABULOuS events by target group

The following table summarises the type, aims and KPIs of events used to disseminate the project's messages for each target group:

|                | nmary of the type, aims and KPIs of events used to disseminate the   |
|----------------|--|
| Group 1        | essages for each target group:  Technology providers along the value chain   |
| Messages:      | <ul> <li>PHABULOuS includes the companies that can offer PHABULOuS services along the value chain to technically support the pilot line to serve its customers.</li> <li>They are stakeholders from the marketplace.</li> <li>The PHABULOuS infrastructure will have the inter-disciplinary expertise required to quickly scale from prototypes to higher volumes, while being cost-effective with faster delivery times.</li> <li>Improved Competitiveness: shorter time to market will give companies a competitive advantage over their competitors and allow them to maximize the latest technology.</li> <li>More efficient managerial processes: the development of reliable timelines will allow teams to reduce production costs and time and create schedules based on</li> </ul> |
| Key events     | <ul> <li>realistic lead times and headcount planning.</li> <li>Presentations at conferences, symposia, at leading photonics events such as OFC, Photonics West, ECOC and EPIC application-oriented events in fields such as micro-optics manufacturing and AR/VR devices, lighting and ADAS</li> </ul>   |
| Aims of events | <ul> <li>To promote faster and increased demand from end-users for free-form microoptics-based devises by supporting the generation of a free-form optics ecosystem and marketplace, comprising decision makers from key end-user companies and associations with the aim of stimulating demand for microoptics and motivating SMEs to participate in the pilot line.</li> <li>Create a network that will comprise people at the decision maker level from key companies, international photonics associations and end-user associations, e.g., the European Microscopy Society and VR/AR association, that are interested in engaging with the European micro-optics ecosystem.</li> </ul>  |
| Event KPIs     | <ul> <li>Nº of events attended</li> <li>Nº of social media posts to promote events</li> <li>Nº of potential pilot line customer leads obtained</li> </ul>  |
| Group 2        | Costumers of PHABULOuS pilot line  |
| Messages:      | PHABULOuS will reach out to end-users who will use/integrate the free-form micro-optics components, and will addresses the key challenges faced by SMEs in commercialising free-form micro-optics products by providing the following benefits:  • A single-entry point to the pilot line and its services.  |
|                | <ul> <li>Increased margin revenue: increased awareness and proximity of companies to market needs, will enable companies to increase revenues by releasing products earlier than expected without compromising quality.</li> <li>Higher Market Shares: releasing innovations ahead of the pack will also help to corner higher market shares and open new markets for their products.</li> <li>Incorporation of free-form micro-optics technology in their end products will provide cost and functional benefits and will therefore give them a competitive</li> </ul>  |

|                   | advantage over their competitors.  |
|-------------------|--|
| Key events        | Conferences, Symposia, EPIC meetings, and leading photonics events such as   |
| Key events        | OFC, Photonics West, ECOC, and main application specific events e.g., in the   |
|                   | fields of automotive lighting, AR/VR, medical devises, security and branding.  |
|                   | • Leading international photonics associations and end-user associations, e.g., the  |
|                   | Microscopy Society of America, the European Microscopy Society and VR/AR   |
|                   | associations.  |
|                   | Pilot line workshops giving visibility to the commercial partners of the project.  |
| Aims of           | Maximise applications to participate in the 20 pilot-case validation in Phase 2  |
| events            | • Maximise customers for commercialisation of the pilot line in Phase 3.   |
|                   | • Increasing SME participation in pilot line by promoting free-form micro-optics   |
|                   | technologies among end-users with special focus on connecting them with already existing integrator companies, so they can become end-users of the pilot |
|                   | line   |
| <b>Event KPIs</b> | Nº of events attended  |
|                   | Nº of social media posts to promote events   |
| Carona 2          | • Nº of potential end user & supply chain leads obtained   |
| Group 3           | Research and scientific community  |
| Messages:         | • PHABULOuS offers exciting opportunities for new collaborative research into the next generation of micro-optics components and devices.                |
| Key events        | Presentation of publications at international conferences.   |
|                   | Participation with presentation of results at international events with industry.  |
|                   | Workshops.   |
| Aims of           | Disseminate the latest results towards Photonics actors.   |
| events            | Encourage new collaborative research proposals.  |
|                   | Stimulate young scientists and engineering students to research in photonics     heard we disable the shared are   |
| KPIs              | <ul><li>based medical technology.</li><li>Nº of publications</li></ul>   |
| KI IS             | Nº of events attended  |
|                   | Nº of social media posts to promote events   |
|                   | Nº of collaborative research proposals   |
| Group 4           | Policy Makers & Funding Agencies   |
| Messages:         | New devises from the commercialisation of PHABULOuS technology will  |
|                   | generate revenue, job-growth and training opportunities for Europe and   |
|                   | reinforce Europe's photonics ecosystem and Europe's leading position in the global photonics market.   |
| Key events        | High-profile events, such as Photonics21 annual meetings and H2020   |
| liey evenus       | promotional events.  |
|                   | Leading international photonics and application specific events  |
|                   | EPIC invitation-only VIP networking events.  |
| Aims of           | To increase awareness of politicians/policy makers on the importance of  |
| event             | photonics/PHABULOuS for jobs, training and economy to maintain and secure  |
|                   | future funding for photonics.  |
|                   | • To promote top-line KPIs on user numbers, revenue generation and job-growth opportunities.   |
| KPIs              | Nº of events attended  |
|                   | • Nº of social media posts to promote events   |
| Group 5           | General public and the media   |
| Messages:         | New devises from the commercialisation of PHABULOuS technology will  |
|                   | reinforce Europe's photonics ecosystem and Europe's leading position in the  |
|                   | global photonics market thereby generating revenue, job-growth and training  |

|            | opportunities for Europe,   |
|------------|---|
| Key events | Public events promoting new Photonics solutions.  |
|            | • Flyers/Poster distributed at events.  |
| Aims of    | Give transparency on how EU citizen's taxes are being spent.  |
| events     | Increased awareness among the public on the potential that  |
|            | PHABULOuS/photonics have for the growth and stability of the European                                   |
|            | economy in order to put pressure on politicians to support future initiatives in                        |
|            | photonics.  |
|            | Increase visits to project website and downloads of public deliverables.                                |
| KPIs       | Nº of events attended     No of events attended   |
|            | • Nº of social media posts to promote events  |
| Group 6    | Standards & Regulatory Bodies   |
| Messages:  | Project technology needs to be aligned with international standards                                     |
| Key events | Participation in EU commission's consultation & other worldwide regulatory                              |
| Aims of    | bodies related to manufacturing of micro-optical components   |
| events     | Promote the project results and ensure that they are integrated & are contributing to future standards. |
| KPIs       | • Nº of events attended   |
| Group 7    | Other EU pilot lines  |
| Messages:  | It is critically important that PHABULOuS forms strong partnerships with the                            |
| Messages.  | other pilot lines such as PhotonHub, PIXAPP, MIRPHAB, PIX4Life and InPulse                              |
| Voy oyonto | Annual Pilot Line workshop and sharing booths and costs of meetings at                                  |
| Key events | international events.   |
| Aims of    | To exchange best practices.   |
| events     | To share contacts and grow the network.   |
|            | To identify and exploit synergies to develop new opportunities for collaboration                        |
| KPIs       | • Nº of events attended   |
| Group 8    | Investors   |
| Messages:  | Companies engaging with PHABULOuS represent unique opportunities for                                    |
|            | investment  |
| Key events | Annual workshops with investors starting 2021   |
|            | Regular events such as EPIC VIP dinners with EPIC Corporate Investors and                               |
|            | Business Angels Dinners as well as EPIC technology workshops to be held in                              |
|            | partnership with other pilot lines such as InPulse and MIRPHAB.   |
| Aims of    | Enhance investor confidence in PHABULOuS technologies.  |
| event      | To prepare user companies to maximize their chances to raise investment and                             |
|            | create improved business certainty.   |
| KPIs       | Nº of events attended   |
|            | Nº of user company successfully raising investment  |

# 3. Calendar of events

Due to Covid-19 pandemic, since March 2020, all exhibitions and face to face events have been postponed or transformed into online events. Despite this situation, which is likely to continue for the foreseeable future, the pilot line has been successful in compensating for missing dissemination opportunities by planning countermeasures such as holding webinars and other online events.

Calendars of PHABULOuS events with event outcomes for 2020 and 2021-2023 are presented in the following tables:

#### 3.1. Calendar of PHABULOuS face-to-face events held and cancelled in 2020

Table 3 shows the calendar of face to face PHABULOuS events organized from January-March 2020 and all face to face events cancelled from April-December 2020 due to the CD 19 pandemic.

#### 3.2. Calendar of PHABULOuS online events in 2020

Table 4 details all the online PHABULOuS events held between April-September 2020 and provisional online events for the rest of 2020.

#### 3.3. Provisional calendar of PHABULOuS events for 2021-2023

Table 5 is a provisional calendar of PHABULOuS events for 2021-2023.

As stated in the PHABULOuS Grant Agreement 871710, these calendars will be available on the pilot line website and calendars for 2021-2023 and onwards will be regularly updated as new dissemination opportunities emerge.

# Table 3: Calendar of face to face PHABULOuS events with event outcomes for January-March 2020 (Months 1-3)

Key: PL = Potential Leads, U = User enquiries through helpdesk; V = approximate number of Visitors to booth/event

Events marked in **yellow** = face to face PHABULOuS events postponed or cancelled in 2020 due to travel restrictions

|   | restrictions  |   |  |    |         |     |  |
|---|---|---|--|----|---------|-----|--|
| Date                                    | Event   | Disseminatio<br>n activity<br>(Partner) | Outco  |    | Outcome | es  |  |
|   |   | (2 0.2 0.2 0.2 )                        |  | PL | L       | V   |  |
| 03 Feb 2020                             | EPIC world<br>photonics<br>Technology<br>Summit, San<br>Francisco USA   | Presentation<br>(EPIC)                  | Present the pilot line and its technologies to various companies from the photonics field to attract endusers                              | 30 | 3       | 115 |  |
| 04 Feb 2020                             | Pilot lines<br>Breakfast meeting  | Presentation                            | Promote the synergy with other EU pilot lines & Present the pilot line and its technologies to attract endusers and possible collaborators | 24 | 2       | 50  |  |
| 4-6 Feb 2020                            | Pilot Lines Booth,<br>SPI Photonics<br>West (PW),<br>San Francisco,<br>USA  | Booth                                   | Present the pilot line and its technologies to the photonics community to attract potential pilot line customers and end-users.            | 45 | 5       | 200 |  |
| 26-27 Feb                               | Project<br>communication at<br>Tech Watch<br>W3+Fair Wetzlar,<br>Germany  | Booth                                   | Present the pilot line and its technologies to attract endusers  | 10 | 2       | 60  |  |
| Twice a year-<br>Cancelled for<br>2020  | European Photonics Venture Forum (EPVF)   | Investors<br>workshops                  | Promotes the pilot line and the investment in free-from micro-optics manufacturing   |    |         |     |  |
| 30 Mar - 1<br>April 2020<br>(Postponed) | Pilot lines day,<br>Brussels, Belgium   | Presentation                            | Promote the pilot line and its technologies to attract endusers and collaborators  |    |         |     |  |
| 7-8 May 2020<br>(Postponed)             | EPIC Meeting on Advanced Microoptics: Simulation Fabrication & Characterization at Nanoscribe, Karlsruhe, Germany | Presentation                            | Promote the pilot line and its technologies to attract endusers and pilot line customers   |    |         |     |  |
| 11-12 May<br>2020<br>(Postponed)        | NIL Industrial<br>Day, Berlin,<br>Germany   | Booth                                   | Promote the pilot line and its technologies to attract endusers and pilot line customers   |    |         |     |  |
| 12-14 May<br>2020<br>(Postponed)        | Optatec,<br>Frankfurt,<br>Germany   | Booth                                   | Promote the pilot line and its technologies to attract endusers and pilot line customers   |    |         |     |  |
| 3-4 Sep 2020<br>(Postponed)             | EPIC World<br>Industrial<br>Quantum   | Presentation                            | Promote the pilot line and its technologies to attract endusers and pilot line customers   |    |         |     |  |

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|              |                    |              |                                | • | • |  |
|--------------|--------------------|--------------|--------------------------------|---|---|--|
|              | Photonics          |              |                                |   |   |  |
|              | Technology         |              |                                |   |   |  |
|              | Summit at          |              |                                |   |   |  |
|              | University of      |              |                                |   |   |  |
|              | Glasgow, UK        |              |                                |   |   |  |
| 29-30 Oct    | EPIC Meeting on    | Presentation | Promote the pilot line and its |   |   |  |
| 2020         | Automation for     |              | technologies to attract end-   |   |   |  |
| (Postponed)  | Manufacturing      |              | users and pilot line customers |   |   |  |
|              | (Packaging and     |              |                                |   |   |  |
|              | Testing) at PI,    |              |                                |   |   |  |
|              | Karlsruhe,         |              |                                |   |   |  |
|              | Germany            |              |                                |   |   |  |
| 31-31 Oct    | European Space     | Panel        | Promote the pilot line within  |   |   |  |
| 2020         | Generation         | Discussion   | the space industries           |   |   |  |
| (Postponed)  | Workshop,          |              |                                |   |   |  |
|              | Madrid, Spain      |              |                                |   |   |  |
| 5-6 Nov 2020 | EPIC Meeting on    | Presentation | Promote the pilot line and its |   |   |  |
| (Postponed)  | Micro-Optics for   |              | technologies to attract end-   |   |   |  |
|              | display imaging    |              | users                          |   |   |  |
|              | sensing and        |              |                                |   |   |  |
|              | metrology at IMT,  |              |                                |   |   |  |
|              | Greifensee,        |              |                                |   |   |  |
|              | Switzerland        |              |                                |   |   |  |
| 8-9 Dec 2020 | EPIC Meeting on    | Presentation | Promote the pilot line and its |   |   |  |
|              | Medical Devices at |              | technologies to attract end-   |   |   |  |
|              | Philips Innovation |              | users and pilot line customers |   |   |  |
|              | Services,          |              |                                |   |   |  |
|              | Eindhoven, The     |              |                                |   |   |  |
|              | Netherlands        |              |                                |   |   |  |
| 15-16 Dec    | EPIC Meeting on    | Presentation | Promote the pilot line and its |   |   |  |
| 2020         | MicroLEDs at       |              | technologies to attract end-   |   |   |  |
| (Postponed)  | CEA-LETI,          |              | users and pilot line customers |   |   |  |
|              | Grenoble, France   |              |                                |   |   |  |
| 17/03/2021 - | SIA Vision, Paris, | Presentation | Promote the pilot line         |   |   |  |
| 18/03/2021   | France             | (HELLA)      | technologies and attract end-  |   |   |  |
|              |                    |              | users                          |   |   |  |

Table 4: Calendar of Online PHABULOuS events and event outcomes for April-December 2020 (Months 4-12)

Key: PL = Potential leads, U = User enquiries through helpdesk; V = approximate number of views online

| Date       | Event                       | Status    | Disseminati            | V = approximate nu Aims              | Outcomes |   |       |
|------------|-----------------------------|-----------|------------------------|--------------------------------------|----------|---|-------|
|            |                             |           | on activity            |                                      |          |   |       |
|            |                             |           | (Partner)              |                                      |          | 1 |       |
|            |                             |           |                        |                                      | PL       | U | V     |
| 22/04/2020 | EPIC Online<br>Technology   | Completed | Presentation<br>(CSEM) | Promote the pilot line services as a | 35       | 5 | 4,200 |
|            | Meeting on Micro-           |           | (GSEI-1)               | one-stop-shop for                    |          |   |       |
|            | optics                      |           |                        | free-form micro-                     |          |   |       |
|            | Manufacturing               |           |                        | optics                               |          |   |       |
|            | 1141141414141               |           |                        | manufacturing                        |          |   |       |
| 29/04/2020 | EPIC Online                 | Completed | Presentation           | Promote the pilot                    | 25       | 4 | 3,400 |
| , ,        | Technology                  | •         | (LIMBAK)               | line services and                    |          |   |       |
|            | Meeting on                  |           |                        | advantages for                       |          |   |       |
|            | Freeform Optics             |           |                        | the AR/VR/MR                         |          |   |       |
|            | for AR/VR                   |           |                        | industries                           |          |   |       |
| 19/05/2020 | PIC Pilot Line              | Completed | Presentation           | Promote the pilot                    | 4        | 1 | 30    |
| -          | Conference -                |           | (CSEM /                | line technologies                    |          |   |       |
|            | AngelTech Online            |           | EPIC)                  | to attract end-                      |          |   |       |
|            | Summit                      |           |                        | users and pilot                      |          |   |       |
|            |                             |           |                        | line customers                       |          |   |       |
| 27/05/2020 | EPIC Online                 | Completed | Participation          | Promote the pilot                    | 28       | 4 | 6,500 |
|            | Technology                  |           | (CSEM)                 | line technologies                    |          |   |       |
|            | Meeting on                  |           |                        | to attract end-                      |          |   |       |
|            | Automotive                  |           |                        | users in the                         |          |   |       |
| 02/06/2020 | Lighting                    | 0 1 1     | 747 1 .                | automotive sector                    | 0        | 2 | 70    |
| 03/06/2020 | PHABULOuS                   | Completed | Webinar                | Promote the pilot                    | 3        | 2 | 70    |
|            | Webinar on Micro-           |           | (CSEM)                 | line services as a                   |          |   |       |
|            | Optics<br>Manufacturing     |           |                        | one-stop-shop for free-form micro-   |          |   |       |
|            | (with Swiss                 |           |                        | optics                               |          |   |       |
|            | Photonics)                  |           |                        | manufacturing in                     |          |   |       |
|            | Thotomesy                   |           |                        | EU                                   |          |   |       |
| 08/06/2020 | EPIC Online                 | Completed | Participation          | Promote the pilot                    | 10       | 2 | 3,824 |
|            | Technology                  |           | (VTT + CSEM)           | line and                             |          |   |       |
|            | Meeting on Co-              |           |                        | technology                           |          |   |       |
|            | packaged Optics             |           |                        | scouting in the                      |          |   |       |
|            | (in cooperation             |           |                        | packaging                            |          |   |       |
| 12/06/2020 | with COBO & EA) EPIC Online | Completed | Participation          | industries Promote the pilot         | 10       | 1 | 3,100 |
| 12/00/2020 | Technology                  | Completed | (SMO)                  | line technology                      | 10       | 1 | 3,100 |
|            | Meeting on                  |           | (SIMO)                 | within structured                    |          |   |       |
|            | Structured Light            |           |                        | light industries                     |          |   |       |
|            | and Computer                |           |                        | ingine iniciaestries                 |          |   |       |
|            | Vision                      |           |                        |                                      |          |   |       |
| 03/07/2020 | EPIC Online                 | Completed | Presentation           | Promote the pilot                    | 40       | 3 | 3,330 |
| , , -      | Technology                  |           | (JR + SMO)             | line services and                    |          |   |       |
|            | Meeting on                  |           |                        | attract end-users                    |          |   |       |
|            | Lithography                 |           |                        |                                      |          |   |       |
| 06/07/2020 | EPIC Online                 | Completed | Participation          | Promote the pilot                    | 15       | 2 | 3,100 |
|            | Technology                  |           | (MPH)                  | line and                             |          |   |       |
|            | Meeting on                  |           |                        | technologies to                      |          |   |       |
| 1 10 - 1   | Polymer Optics              |           |                        | attract end-users                    |          |   |       |
| 15/07/2020 | PHABULOuS                   | Completed | Webinar                | Promote the pilot                    | 3        | 1 | 20    |
|            | Webinar on                  |           | (CSEM)                 | line services as a                   |          |   |       |

|             | Micro-Optics<br>Manufacturing<br>(with Swiss<br>Photonics)                                     |           |  | one-stop-shop for<br>free-form micro-<br>optics<br>manufacturing in<br>EU                            |    |   |             |
|-------------|--|-----------|--|--|----|---|-------------|
| 03/09/2020  | LpS Online Digital<br>Conference   | Completed | Presentation "Quality Control of Freeform Microlens Arrays" (CSEM) | Increase visibility<br>of the pilot line   | 3  | 1 | 40 to<br>70 |
| 14/09/2020  | EPIC Online Technology Meeting on Vision and Imaging Camera Systems                            | Completed | Participation<br>(CSEM)  | Promote the pilot<br>line services to<br>the imaging and<br>camera industries                        | 26 | 2 | 2,614       |
| 21/09/2020  | EPIC Online Technology Meeting on Micro- LED for Automotive Lighting (in cooperation with DVN) | Completed | Presentation<br>(SMO)  | Promote the pilot<br>line and<br>technologies to<br>attract end-users<br>in the automotive<br>sector | 75 | 5 | 5,190       |
| 02 November | AngelTech Live II  | Upcoming  | CSEM   | Promote the pilot line and technologies to attract end-users and pilot line customers                | -  | - | -           |

| Table 5: Provisional Calendar of PHABULOuS Events for 2021 - 2023 |   |   |   |   |  |  |  |
|---|---|---|---|---|--|--|--|
| Date  | Event   | Status  | Disseminatio<br>n activity<br>(Partner) | Aims  |  |  |  |
| 08/03/2021<br>-08/03/2021   | EPIC World<br>Technology<br>Summit San<br>Francisco, USA                    | Planned   | Presentation<br>(EPIC)                  | Present the pilot line services to the photonics community and attract end-users  |  |  |  |
| 09/03/2021<br>-11/03/2021   | Photonics West,<br>San Francisco,<br>USA                                    | Planned   | Booth<br>(EPIC)                         | Present the pilot line and its technologies to the photonics community to attract potential pilot line customers and endusers |  |  |  |
| 09/03/2021<br>-09/03/2021   | Pilot Lines<br>Breakfast, San<br>Francisco, USA                             | Planned   | Presentation                            | Present the pilot line and its technologies to attract end-users and possible collaborators                                   |  |  |  |
| 17/03/2021-<br>18/03/2021   | EPIC Meeting on<br>Freeform Optics<br>at Optimax ,<br>Rochester, NY,<br>USA | New date<br>for meeting<br>postponed<br>from 2020 | Networking<br>(EPIC)                    | Increase visibility of the pilot line   |  |  |  |
| 23/04/2021-<br>24/04/2021   | European Space<br>Generation<br>Workshop,                                   | New date<br>for meeting<br>postponed              | Panel<br>(EPIC)                         | Promote the pilot line within the space community   |  |  |  |

|                           | Madrid, Spain   | from 2020   |                        |   |
|---------------------------|---|---|------------------------|---|
| 01/06/2021<br>-02/06/2021 | EPIC Meeting on<br>Micro-Optics for<br>display, imaging,<br>sensing and<br>metrology at IMT<br>Greifensee,<br>Switzerland | New date<br>for meeting<br>postponed<br>from 2020 | Presentation<br>(EPIC) | Promote the pilot line and technologies to attract end-users  |
| 14/06/2021<br>-14/06/2021 | PIC Pilot Line<br>Conference,<br>Brussels, Belgium  | New date<br>for meeting<br>postponed<br>from 2020 | Presentation<br>(CSEM) | Promote the pilot line and technologies to attract end-users and collaborators  |
| 15/06/2021<br>-16/06/2021 | AngelTech PIC International Conference, Brussels, Belgium   | New date<br>for meeting<br>postponed<br>from 2020 | Booth<br>(EPIC)        | Promote the pilot line and technologies to attract end-users and collaborators  |
| 27/10/2021<br>-28/10/2021 | EPIC Meeting on Automation for Manufacturing (Packaging and Testing) at PI, Karsruhe, Germany                             | New date<br>for meeting<br>postponed<br>from 2020 | Networking<br>(EPIC)   | Promote the pilot line and technologies to attract end-users and pilot line customers   |
| 25/01/2022<br>-27/27/2022 | Photonics West,<br>San Francisco,<br>USA  | Planned   | Booth<br>(EPIC)        | Present the pilot line and its technologies to the photonics community to attract potential pilot line customers and end-users  |
| 13/03/2022-<br>18/03/2022 | Light+Building,<br>Frankfut,<br>Germany   | Planned   | Booth<br>(EPIC)        | Present the pilot line and its technologies to the lighting industrials to attract potential pilot line customers and end-users |
| 2022                      | Relevant EPIC<br>events onsite +<br>online*   | In progress                                       | EPIC                   | Promote the pilot line and technologies to attract end-users and pilot line customers   |
| 2022                      | Relevant fairs and events onsite + online**   | In progress                                       | PHABULOuS<br>Partners  | Promote the pilot line and technologies to attract end-users and pilot line customers   |
| 2023                      | Relevant EPIC<br>events onsite +<br>online*   | In progress                                       | EPIC                   | Promote the pilot line and technologies to attract end-users and pilot line customers   |
| 2023                      | Relevant fairs and events onsite + online**   | In progress                                       | PHABULOuS<br>Partners  | Promote the pilot line and technologies to attract end-users and pilot line customers   |

<sup>\*</sup> Relevant EPIC events onsite + online: are events that will be organized by EPIC on free-form optics, micro-optics, wafer-level optics manufacturing, LEDs & micro-LEDs, lighting, automotive and ADAS, AR/VR, wearables etc.

<sup>\*\*</sup>Relevant fairs and events onsite + online: international events, conferences and exhibitions that are relevant to PHABULOuS such as ECOC, CLEO light+ building, SPIE photonics West, SPIE Advanced Lithography Conference, NIL Industrial Day, etc.

# 4. Conclusion

In this report, we have set out a comprehensive events strategy and calendars of events to achieve PHABULOuS objectives of creating a broad awareness and understanding of the PHABULOuS pilot line services; maximizing the number of companies applying to use PHABULOuS's technologies and services, and creating an investor/user eco-system to stimulate demand for micro-optics and ensure the long term sustainability of the pilot line.

To this end, we have provided a calendar of events used to target specific stakeholder groups in 2020 and a provisional calendar for 2021, 2022 and 2023 together with the KPIs used for measuring the effectiveness/success of each type of event.

The strategy is both detailed and comprehensive and we believe that it will be effective in helping PHABULOuS achieve its goal of creating a successful European pilot line for testing, validating and upscaling the manufacture and implementation of freeform micro-optical components for the optoelectronic and photonics industry.

# 5. Degree of Progress

The deliverable is 100% fulfilled. Statistics on the number of relevant leads as well as the maintenance of the website will be carried out during the whole course of the pilot line.

#### 6. Dissemination Level

The Deliverable D7.6 "Events strategy, planning and calendar" is public and will therefore be available to download on the pilot line's website on demand.